

MINUTES OF THE

26th MEETING OF INTERNAL QUALITY ASSURANCE CELL

Date: 14.06.2025 Time: 02.30 p.m. Venue: International Conference Hall



A. <u>OPENING</u>

Minutes of the 26th Meeting of Internal Quality Assurance Cell Held on 14.06.2025 at 02.30 p.m. Venue: International Conference Hall



26.1 Call to Order

Call to order for the 26th Meeting of Internal Quality Assurance Cell (IQAC) on June 14, 2026.

The 26th Meeting of the IQAC was formally called to order by the Honourable Vice Chancellor, who extended a warm welcome to all the esteemed members of the IQAC Committee.

In his opening remarks, the Vice Chancellor expressed his heartfelt gratitude to the external members for their physical presence, acknowledging their continued support and valuable contributions toward the institution's quality enhancement initiatives. He further shared key institutional developments and progress made since the last IQAC meeting

26.2 To record the leave of absence of the members

Of the 24 members, all the members were present for the meeting.

Please refer to Appendix 1 (Page No. 12) for the members list.

26.3 Approval of Agenda of 26th Meeting of IQAC

The Agenda of the 26th Meeting of IQAC was approved.

Please refer to Appendix 2 (Page No. 13) for the Agenda.

26.4 To review the action taken on the decisions of the 25th Meeting of IQAC held on February 08, 2025

Dr. M. Rajeev Kumar, Dean (QA) has presented the Action Taken Report of the 25th Meeting of IQAC. The observations and action taken is given below:

Item No.	Observation			n	Action Taken	
25.5	То	discuss	the	faculty	* Key initiatives:	
	contribution in Projects		Projects,	 Faculty Identification & Mentorship 		

	Publications & Patents – A comprehensive analysis for the CY/ FY/ AY 2024-25 and plan of action for the Year 2025-26	 Collaborative Opportunities A total of 59 research proposals have been submitted since last meeting. To nurture a research-driven student ecosystem, the research centres have launched a series of thematic projects and invited enthusiastic students to participate. Additional support mechanisms: Project-Based Engagement Funding Support (Dr. Sagunthala Research Memorial Scheme)
25.6	To discuss the status of best	Research & Innovation
	practices implementation across all Schools	 \$51 ongoing interdisciplinary projects in 23 Research Centres and 5 Centres of Excellence (CoE) available at Research Park. A new Centre for Bio-AI has also been initiated to strengthen interdisciplinary initiatives. CDIO-based Fab Lab is operational for students from the 2nd semester onwards, supplemented by the AICTE IDEA Lab for innovation support. Courses taught by Industry and International experts To ensure industry relevance and global exposure, a total of 25 credit-based courses were delivered in the Academic Year 2024–25 by industry professionals and
		international academicians, focusing on emerging technologies and practical applications to bridge classroom learning with real-world problem-solving.
25.7	To discuss the revised questionnaire designed for feedback on curriculum design from various stakeholders	 A revised feedback questionnaire was thoughtfully developed and reviewed to ensure comprehensive inputs on curriculum design, aligning academic content with industry needs and learner expectations. Feedback will be collected online from stakeholders— including academic experts, alumni, employers, industry experts, parents, and students—through the weblink: <u>https://apps.veltech.edu.in/feedback/</u>.
25.8	To discuss the placement statistics for the AY 2024-25	Strategic partnerships were established with leading companies to align training modules with current industry demands in areas such as Cybersecurity (PwC), Salesforce (Wipro & Cognizant), Embedded IoT (Wipro & Tessolve), Mainframe Technologies (Atos & Capgemini), and Foreign Language Training

		 (Accenture), etc. A dedicated Career Guidance Cell is in force to identify individual student strengths and design personalized training programs. The cell conducts talent assessments, offers tailored mentorship, and ensures focused guidance aligned with students' career goals and industry expectations. 				
		Batch	Placements	Internship by Office of Industry Relations	Higher Studies	
		2025	1105	252	32	
25.9	To discuss the status of NBASelf Assessment Report (SAR) for Four UndergaccreditationEngineering programs, namely BME, Civil, CSE awere consolidated, analysed and submitt23.04.2025.				CSE and ECE	
25.10	To discuss the Awards, Rankings Participated/ Received	 One PG Program (Master of Business Administration) has been granted the accreditation by National Board of Accreditation (NBA) from AY 2024-25 to 2026-27 i.e. upto 30.06.2027. The institution has been ranked in the Band 501-600 by the Times Higher Education (THE) Asia University Rankings 2025. 				

B. ITEMS FOR DISCUSSION AND CONSIDERATION

To discuss the promotion under Career Advancement (CAS) 26.5Scheme and Performance based Faculty Appraisal System conducted for AY 2024-25 Dr. M. Rajeev Kumar, Dean (Quality Assurance), presented the departmental statistics pertaining to the promotions under the Career Advancement Scheme (CAS) and the Performance-Based Faculty Appraisal System (PBFAS) for the Academic Year 2024–25. Table 1 provided a summary of department-wise faculty who applied and were promoted under CAS, while Table 2 highlighted department-wise data of faculty eligible under PBFAS. During the discussion, Prof. Muttan sought clarification on whether the promotions under CAS adhered to UGC/AICTE norms. Dean (QA) confirmed that all promotions were processed strictly in accordance with the prescribed guidelines, regardless of the availability of vacancies, and were based solely on faculty eligibility and years of

experience.

<u>Resolution</u>: The committee resolved to continue adhering strictly to UGC/AICTE guidelines for all future CAS promotions.

Department	Asst. Professor to Assoc. Professor	Assoc. Professor to Professor	Assoc. Professor	Professor
Aeronautical Engineering	1	1	-	1
Artificial Intelligence and Data Science	2	1	1	1
Artificial Intelligence and Machine Learning	2	-	2	-
Biomedical Engineering	3	-	2	
Biotechnology	3	-	2	-
Civil Engineering	3	2	2	1
Computer Science and Design	-	1	· -	1
Computer Science and Engineering	30	24	24	14
Computer Science and Engineering (AIML)	1	-	1	
Computer Science and Engineering (CS)		1	-	1
Computer Science and Engineering (DS)	-	1	· -	1
Electronics and Communication Engineering	26	19	22	18
Electrical and Electronics Engineering	3	3	3	3
Mechanical Engineering	8	1	7	3
Information Technology	1	1	1	1
English	4	1	3	-
Chemistry	2	3	2	3
Physics	4	1	4	1
Mathematics	12	5	10	-
Business Administration	1		-	
Commerce	2	1	-	1
Law	1	1		-
Media Technology and Communication	1		1	-
Total	110	67	87	49

Table 1: Summary of Faculty Members promoted under CAS

Further, queries were raised about the existence of a formal institutional structure and the practice of assigning dual roles to Deans. Dean (QA) affirmed that a well-defined academic structure is in place, where some Deans are assigned dual responsibilities, with adequate support provided by Associate Deans. Dr. Arvind suggested expanding administrative roles to ensure more equitable workload distribution. The Registrar concluded the discussion by noting that the current Deans are effectively managing their duties, but the proposal for administrative expansion would be considered for future implementation.

<u>Resolution</u>: The institution will consider the feasibility of appointing additional Associate and Assistant Deans in key Administrative areas to improve functional efficiency.

Department	Eligible Faculty
Aeronautical Engineering	12
Artificial Intelligence (AI) and Data Science	6
Artificial Intelligence and Machine Learning	5
Biomedical Engineering	6
Biotechnology	8
Civil Engineering	13
Computer Science and Design	4
Computer Science and Engineering	111
Computer Science and Engineering (AIML)	1
Computer Science and Engineering (CS)	4
Computer Science and Engineering (DS)	3
Electronics and Communication Engineering	63
Electrical and Electronics Engineering	9
Mechanical Engineering	30
Information Technology	5
Chemistry	13
English	9
Mathematics	24
Physics	16
Law	43
B.B.A.	3
M.B.A.	10
Commerce	20
Media Technology & Communication	5
Grand Total	423

 Table 2: Summary of Faculty Members Who Received Increments under FBFAS

Addressing the concern raised by Prof. Muttan regarding the limited number of faculty eligible under PBFAS, Dean (QA) explained that ineligibility was due to several factors: faculty who had served less than one year in the institution, those recently promoted through CAS, those who had received salary revisions through degree upgradation, and faculty who had resigned during the appraisal period.

<u>Resolution</u>: The eligibility norms for PBFAS will be re-circulated to all faculty for better clarity

In response to an inquiry by Prof. Muttan regarding the evaluation criteria for PBFAS, Dean (QA) detailed the three major performance evaluation categories:

(i) Teaching-Learning and Evaluation Contributions

(ii) Professional, Co-curricular, and Extension Activities

(iii) Research, Consultancy, and Development.

Dr. P. Chandrakumar, Dean (R&D) supplemented the explanation by mentioning that faculty are classified into A, B, and C categories based on academic and research performance, and that top-performing faculty are acknowledged through institutional incentives such as the Research Development Fund (RDF) and the Seed Fund.

<u>Resolution</u>: The performance categorization criteria and corresponding institutional incentives will be clearly communicated to all faculty members to align efforts with institutional objectives.

Prof. Muttan further enquired about faculty involvement in e-content creation. Dean (Academics) informed the committee that seven proposals have been submitted to the SWAYAM platform by faculty members.

<u>Resolution</u>: Faculty will be encouraged and supported to contribute more econtent to national digital learning platforms.

Mr. Viswanathan sought clarification regarding the feedback mechanism related to PBFAS. Dean (QA) assured that detailed rubrics and evaluation templates would be shared with faculty in advance to promote transparency in the appraisal process.

<u>Resolution</u>: Rubrics and evaluation templates for PBFAS will be circulated well ahead of each appraisal cycle to ensure clarity and transparency.

Further, Dr. A.R. Arvind enquired about the current implementation status of the 360-degree feedback system for faculty, and Prof. Muttan recommended that the institution initiate this system, even if gradual, to address potential execution challenges. Dean (QA) acknowledged the suggestion and assured that

		appropriate steps would be taken toward its phased implementation.						
		<u>Resolution</u> : Measures will be taken to implement the 360-degree feedback system for faculty in the institution.						
2	26.6	To discuss strategies for enhancing publication quality through collaborations						
		Dr. P. Chandrakumar, Dean (Research & Development), presented a detailed						
		strategy to enhance the quality of research publications through collaborative						
		initiatives. The presentation emphasized institutional efforts to improve the						
		quality and impact of research outputs by promoting joint research, industry						
		partnerships, and publishing in reputed journals. Following the presentation,						
		Prof. Muttan appreciated the initiatives taken and emphasized the need to						
		enhance citation metrics, including impact factor and h-index, publish in high-						
		quality journals, and improve the institution's research visibility. He also						
		highlighted the importance of patent commercialization and product						
		development from ongoing research projects. In response, Dean (R&D) shared						
		that out of 78 patents filed during the Academic Year 2024–25, six patents have						
		been successfully commercialized, notably with the support of Ashok Leyland.						
		Dean (QA) added that the institution will further intensify efforts to increase						
		patent filings and commercialization success.						

<u>Resolution</u>: The institution will adopt focused strategies to increase publications in reputed journals and accelerate patent commercialization initiatives.

Dr. A.R. Arvind appreciated the proactive measures by the R&D division and enquired about student involvement in research publications. He also stressed the importance of motivating students to contribute actively to research. Dean (R&D) informed the committee that 10 industry-relevant problem statements have been assigned to students to foster real-world research engagement.

<u>Resolution</u>: Institutional mechanisms will be strengthened to ensure active student involvement in industrial research problems.

Prof. Muttan recommended encouraging students to publish project outcomes and create video presentations for wider dissemination through platforms like YouTube. Dr. S.P. Chokkalingam, Dean (SoC), shared that more than 300 out of 400 in-house student projects were submitted for publication and the corresponding project videos have been uploaded to YouTube. Dr. R. S. Valarmathi, Dean (SoEC), confirmed a similar practice is actively followed in the School of Electrical and Communication.

<u>Resolution</u>: To include video presentation along with mandatory documentation in all student projects to strengthen dissemination and visibility.

Further, Prof. Muttan suggested training students to identify quality journals and enhance their academic writing skills. Dr. A.R. Arvind recommended organizing hackathons exclusively for first-year students to instill early research interest and encourage drafting journal articles. Prof. Muttan also proposed involving senior students in mentoring juniors on research and publication processes.

<u>Resolution</u>: Academic writing workshops, journal awareness programs, first-year hackathons, and peer mentoring systems will be institutionalized to build a research culture from the early stages.

Prof. Muttan concluded his remarks by commending Dean (R&D) for his continued commitment to advancing research excellence. Mr. Viswanathan recommended promoting inter-school and interdisciplinary projects to foster innovation. Prof. Muttan supported the suggestion. In response, Dean (R&D) highlighted the availability of institutional platforms such as the IDEA Lab, TECH GURU, and CDIO Lab, which are designed to support interdisciplinary innovation..

<u>Resolution</u>: Inter-school and interdisciplinary project collaboration will be actively promoted through these institutional platforms.

Dr. A.R. Arvind enquired about the status of student-led startups and recommended integrating industry-oriented case studies into academic programs. Dean (R&D) responded that several student projects have received financial and mentoring support under schemes such as MSME, TBI, and NIDHI-PRAYAS. Dr. Arvind further suggested that departments play an active role in mentoring and nurturing student entrepreneurial ventures.

<u>Resolution</u>: Departments will coordinate with innovation and incubation centers to provide structured mentorship to student startups and promote industrybased case studies within academic programs.

To discuss the placement statistics for the AY 2024-25

26.7 Dr. P. Vijayaraman, Dean (CC), presented the placement statistics for the AY 2024-25, outlining the key data points and trends observed in the ongoing placement cycle. Dr. A.R. Arvind Highlighted the limited number of student-led entrepreneurial ventures compared to placement figures.

<u>Resolution</u>: Departments to introduce awareness programs and institutional support to foster student entrepreneurship.

Dr. Arvind also inquired about the low placement numbers in the Biotech and Biomedical departments. In response, Dean (CC) acknowledged the gap and proposed tailored strategies to address it.

<u>Resolution</u>: Targeted industry outreach and placement training will be initiated for these departments.

Prof. Muttan recommended the inclusion of a course on industrial standards and regulatory compliance across all academic programs to align graduates with industry expectations.

<u>Resolution</u>: BoS will evaluate the feasibility of integrating such a course across all programs.

Mr. Ranjith sought clarification regarding the number of CSE-allied branches within the institution and how placement activities are managed for these branches. Dean (QA) provided the count of such branches, while Dean (CC) clarified that companies generally recruit from all CSE-related branches. Dean (SoEC) added that the curriculum across these branches is aligned with core CSE domains, equipping students with relevant skills.

<u>Resolution</u>: Placement preparation for all CSE-allied branches will continue to be uniform, aligned with core expectations.

Dean (SoEC) further mentioned that students in these branches are studying courses that are aligned with CSE, thereby equipping them with relevant skills.

In this context, Dr. A.R. Arvind Recommended including interdisciplinary experts in BoS meetings for better curriculum integration.

<u>Resolution</u>: Interdisciplinary expert participation in BoS meetings will be proposed to the Academic Council.

Dr. Arvind also noted the low participation of MBA students in entrepreneurial activities. Dr. M. S. R. Mariyappan, Dean (MBA), explained that student risk aversion has been a factor, and the department has initiated industrial exposure programs to build interest in entrepreneurship.

<u>Resolution</u>: Regular industry interactions and entrepreneurial exposure activities will be enhanced in the MBA program.

Prof. Muttan Proposed engaging students from Law and Management in engineering projects to support regulatory and policy compliance.

<u>Resolution</u>: Collaborative, multidisciplinary projects involving students from various schools will be encouraged to promote holistic problem-solving and diverse perspectives.

Dr. A.R. Arvind requested a Comprehensive Placement Report for review.

<u>Resolution</u>: A detailed placement report, including core and non-core company statistics, will be presented in the upcoming IQAC meeting.

Prof. Muttan enquired about the timing of career guidance initiatives. Dean (CC) confirmed that structured career guidance is provided between the 3^{rd} and 6^{th} semesters..

<u>Resolution</u>: The institution will explore extending career guidance initiatives earlier in the academic cycle.

Additionally, Prof. Muttan sought information regarding placement opportunities for students admitted through the sports quota. The Registrar responded that these students are encouraged to participate in national tournaments, which improve prospects for government job recruitment. Academic credit relaxation is also provided to support a balanced academicsports life.

<u>Resolution</u>: The institution will continue supporting sports quota students

academically and professionally through policy-level flexibility.

Mr. Ranjith enquired about the current M.Tech programs offered by the institution and suggested the need to integrate industry participation in postgraduate (PG) programmes. In response, Dean (CC) mentioned that the institution currently offers ATOS-specialized courses as part of its PG curriculum. Dean (QA) added that flexible scheduling options are provided for working professionals to pursue their M.Tech. degrees. The Registrar noted that the institution has previously offered industry-based courses such as Tractor Engineering, WABCO, and TAFE. However, he pointed out the challenges in sustaining such programs over the long term. Mr. Ranjith recommended that industry-relevant domains be better integrated into PG programs.

<u>Resolution</u>: Industry involvement in curriculum development and guest lectures will be strengthened across PG programs.

26.7 To discuss the statistics of higher studies for the AY 2024-25

b) Dr. P. Suresh, Dean (INT), presented the statistics of higher studies for the AY 2024-25. Dr. A.R. Arvind appreciated the increase in the number of admissions to higher studies and recommended conducting a gap analysis comparing the institution's trends with those observed in developed nations to identify areas for improvement.

<u>Resolution</u>: The institution will initiate a gap analysis to benchmark higher studies trends with global standards and identify actionable areas to support student aspirations.

Dean (INT) Highlighted that opportunities for higher studies vary depending on the country and region. He added that the institution is actively creating awareness among students about international higher education opportunities to help them make informed decisions.

<u>Resolution</u>: Continued awareness and counseling sessions on international admissions, scholarships, and application procedures will be organized for final-year students.

26.8 To discuss the status of NBA accreditation

Dr. M. Rajeev Kumar, Dean (QA) informed the committee that the Pre-Qualifier

and Self-Assessment Report (SAR) have been successfully submitted under NBA Tier-I accreditation for the following Undergraduate Engineering Programmes:

Biomedical Engineering

□ Civil Engineering

□ Computer Science and Engineering

 \square Electronics & Communication Engineering

<u>Resolution</u>: Departments involved will ensure preparedness for the NBA Expert Team visit and maintain compliance with all accreditation requirements.

Dean (QA) also reported that the proposed visit dates (*12.09.2025, 19.09.2025, 26.09.2025, 24.10.2025, and 31.10.2025*) have been submitted to NBA and the institution is currently awaiting confirmation.

<u>Resolution</u>: The institution will begin internal preparations and mock reviews in anticipation of the visit, regardless of final date confirmation.

Furthermore, Dean (QA) mentioned that the Compliance Visit for the following undergraduate programs is scheduled on 29.06.2025, and the institution is awaiting the Expert Team visit from NBA:

□ Aeronautical Engineering

 \square Mechanical Engineering

<u>Resolution</u>: All relevant departments will complete final documentation, readiness activities, and internal reviews ahead of the scheduled visit.

26.9 To discuss the Awards, Rankings Participated/ Received

Dean (QA) brought to the notice of the members that Vel Tech has received Times Higher Education (THE) World University Rankings 2025 in the Band 501-600 and the institution data has submitted for Times Higher Education (THE) World University Rankings 2026. Prof. Muttan enquired whether all the B.Tech programme accredited by NBA. Dean(QA) replied that only few programmes got accreditation and few programmes are not eligible as per the NBA criteria and rest of the programmes are preparing for the fresh application. Prof. Muttan suggested to aim and work for the maximum accreditation period. <u>Resolution:</u> All departments will expedite pending NBA applications in alignment with required standards, while the Dean (QA) will ensure that future

	submissions aim for the maximum accreditation period through rigorous self- assessment and quality enhancement.
C. <u>Cl</u>	osing
26.10	 Any other item(s) with the permission of the Chair Dr. M. Rajeev Kumar, Dean (QA), nominated two students for IQAC student representation, as the previous student members have graduated this year. The nominated students are: Mr. Shaik Sattar (VTU24523 - 23UEEC0453), B.Tech. (ECE), III Year Mr. S. Syed Shamsudeen (VTA3475 - 24UCAF0101), B.Com, II Year The committee reviewed and approved the nominations.
26.11	To consider and approve the date for conducting the next IQAC meeting The next meeting of IQAC is proposed to conduct during the second week of September 2025. The date will be finalized in consultation with the chairman of the committee and notified to all members well in advance to ensure maximum participation.
26.12	To conclude with the Vote of Thanks by Dean (QA) Dr. M. Rajeev Kumar Dean (QA) proposed the vote of thanks.

Figh

Member Secretary Dr. M. Rajeev Kumar Dean - Quality Assurance

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Chairman Prof. Rajat Gupta Vice Chancellor

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A	ppendix 1 N	lembe	ers Present/ Absent
1.	Prof. Rajat Gupta Vice Chancellor		Chairperson
2.	Mrs. Rangarajan Mahalakshmi K. Chairperson and Managing Trustee		Member (Management representation)
3.	Dr. S. Muttan Professor of Eminer Centre of Medical Electronics, Depa of ECE, College of Engineering, Ann University Guindy	nce, irtmen	Member (Academic Expert)
4.	Mr. Viswanathan Venkata Subran Senior Manager, Talent Acquisition Limited, Chennai	- · ·	
5.	Dr. A. R. Arvind DGM-Engine machining & EV proje Project Planning, Ashok Leyland Li Chennai		Member (Industry representation)
6.	Mr. J. E. Simon, Station Manager Railways (Retired))	Member (Local Nominee)
7.	Mr. Ranjith A (VT No. 071), Partner Cloud Solution Architect, N Corporation.		Member (Alumni Representation)
	Senior A	Admin	istrator
8.	Dr. R. Sivaraman	12.	Dr. P. Chandrakumar,
	Processor & Pro-Vice Chancellor		Professor, Dean (R&D and Industry Relations & TBI)
9.	Dr. E. Kannan	13.	Dr. P. Suresh,
	Professor & Registrar		Professor & Dean (International Relations & HRDC)
10.	Dr. S. Ramesh	14.	Dr. P. Vijayaraman,
	Professor and Controller of Examination		Dean (Campus to Corporate)
11.	Dr. S. Raju	15.	Dr. K. Jagajjanani Rao
	Professor & Dean (Academics)	_	Dean (Research Studies)
10		or Fac	•
16.	Dr. S.P. Chokkalingam Professor & Dean (SoC)	20.	Dr. M. S. R. Mariyappan, Professor & Dean (SoM)
17.	Dr. R. S. Valarmathi,	21.	Dr. E. Suresh Paul Professor & Dean (SoMTC)
18.	Professor & Dean (SoEC) Dr. M.S. Murali Dhar	22.	Dr. A. Jayabal
10.	Professor & Dean (FME)	22.	Professor & Dean (SCoM)
19.	Dr. B. Venugopal	23.	Dr. Mathew Alphonse,
	Professor & Dean (SoL)	~	Associate Professor (Mech.)
0.4	Memb	er Sec	retary
24.	Dr. M. Rajeev Kumar,		
	Dean (Quality Assurance)		

Members not attended the meeting: Nil

Appendix 2	Agenda of the 26 th Meeting of IQAC	
Saladala R&D Institut	Vel Tech Rangarajan Dr. Sagunthala	
	R&D Institute of Science and Technology	
	Office of Quality Assurance	A
and the second	26 th MEETING OF INTERNAL QUALITY ASSURANCE CELL	

Date & Time: 14.06.2025 & 02.30 pm Hall

Draft Agenda

Venue: International Conference

A. Opening

It	tem No.		Presenter				
	26.1	Call to Order					
	26.2	To record the leave of absence of the members					
	26.3	Approval of the Agenda for the 26 th Meeting of IQAC	Chair				
	26.4	To review the action taken on the decisions of the 25^{th} Meeting of IQAC	Chair				
		held on February 8, 2025					
В.	Items fo	r Discussion and Consideration					
lt	tem No.		Presenter				
	26.5	To discuss the promotion under Career Advancement Scheme (CAS) and	DQA				
		Performance based Faculty Appraisal System conducted for AY 2024-25					
	26.6	To discuss strategies for enhancing publication quality through	DRD				
		collaborations					
	26.7	a) To discuss the placement statistics for the AY 2024-25	DCC				
		b) To discuss the statistics of higher studies for the AY 2024-25	DINT				
	26.8	To discuss the status of NBA accreditation	DQA				
	26.9	To discuss the Awards, Rankings Participated/ Received	DQA				
C.	Closing						
It	tem No.		Presenter				
	26.10	Any other item(s) with the permission of the Chair					
	26.11	To consider and approve the date for conducting the next IQAC meeting					
	26.42	(12) To conclude with the Viete of Themis by Deep (0.1)					

26.12 To conclude with the Vote of Thanks by Dean (QA)